



# Building a Resilient Puerto Rico

**“With political will and the right policies, programs and projects, Puerto Rico can meet its mandate to source 40% of its electricity from renewables by 2025 and 100% by 2050.”**

Even after five years since Hurricane Maria, Puerto Rico remains highly vulnerable to electricity service disruptions that create public health emergencies and threaten access to clean drinking water, medical services, food, and other basic needs. Many residents are still struggling with the aftermath of prolonged service disruptions. Blackouts occur regularly, and sky-high electricity prices have hampered well-being and economic growth for years. Puerto Rico must transform its electric grid into a resilient system that can bring communities clean, affordable and reliable power for years to come.

With an initial grant from Fundación Colibrí Puerto Rico, Environmental Defense Fund began working in Puerto Rico in 2018. We seek to identify effective, equitable and long-lasting

energy solutions that can bring clean, community-centered electricity to the archipelago and can meet the daily needs of residents, while making Puerto Rico more resilient to climate change.

Our work centers on advancing a community-driven solar and storage project on the island municipality of Culebra and supporting a range of partners who are driving systemic change to the energy system across the entire territory. With political will, the right policies, programs and projects, Puerto Rico can meet its mandate to source 40% of its electricity from renewables by 2025 and 100% by 2050. We approach this work holistically, leveraging our technical expertise, sustainable financing tools and energy reform experience to help develop long-term solutions to the island's energy crisis.

## SUPPORTING CULEBRA IN BECOMING A RESILIENT ISLAND

The island municipality of Culebra is on the frontline of climate change. Due to its remote location, it is often the first place to be hit by hurricanes ravaging Puerto Rico. Residents received a one-two punch in 2017 when Hurricanes Irma and Maria struck just a week apart and decimated the electric grid, leaving everyone without power for months. And even five years on Culebra's electricity system remains vulnerable.

Culebra has a vision to become a "resilient island" powered by solar energy and supported by innovative initiatives on agroecology and food security, health care, waste management, biodiversity conservation, restoration of coastal zones, sustainable tourism and environmental education.

EDF is committed to supporting this vision by bringing clean, affordable and resilient power to the island municipality with a community-based solar and storage project. In partnership with three local organizations – Mujeres de Islas, Fundación de Culebra, and the Foundation for a Better Puerto Rico – we are working with Genesis Solar to install solar panels and batteries in at least 40 low- and moderate- income residencies, giving priority to the elderly, single parents and those with health and other special needs.

EDF is also working with the community of Culebra to support its residents by installing a model that suits them best and build their capacity to operate and maintain the systems once construction is complete. We are also ensuring that our project is well integrated with other ongoing renewable energy and sustainability initiatives led by others, including efforts aimed at providing solar power to businesses and critical facilities and a utility-led plan to modernize grid infrastructure in Culebra and service residents who are still not connected to the grid.

In addition to this energy project, EDF is supporting other priority programs in Culebra, including educational offerings for school children and their families. We are also exploring opportunities to solicit additional federal funds that may be

available to support Culebra's long-term plan to transition to clean energy.

## ENERGY REFORM

Puerto Rico's Integrated Resource Plan, modified and approved with stakeholder and public input by Puerto Rico's energy regulator in August 2020, provides a roadmap for the archipelago to achieve 100% renewable energy by 2050. It also includes recommendations that EDF and our partners made to prioritize clean and distributed energy, while rejecting major new investments in natural gas infrastructure. Our work in Culebra will both benefit from and reinforce this new ruling, offering a tangible example to regulators and the utility of how clean, distributed energy can benefit communities and the larger grid infrastructure.

### Clean Energy and Climate Resilience in the Caribbean



EDF's work in Puerto Rico is guiding the development of a new plan to advance clean energy access and climate resilience throughout the Caribbean, which we expect to launch in 2022. By helping to foster a growing network of communities, government officials, scientists, NGOs and private sector leaders, we are planning to help develop and secure policies, private and public funding, plans and programs that advance climate resilience throughout the Caribbean in an equitable manner. This way we can support countries throughout the region to transition to clean, resilient and equitable energy, and improve livelihoods.

### Our team

We have an experienced team of staff and consultants with experience in energy policy, electrical engineering, community engagement, project development, and finance. A majority of our team is based in Puerto Rico.

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## Construyendo un Puerto Rico Resiliente

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En el 2017, el huracán María destruyó la red eléctrica de Puerto Rico lo que dejó al relieve las vulnerabilidades profundamente arraigadas en el sistema. El paso de los huracanes Irma y María en ese año dificultó el acceso al agua potable y a servicios médicos provocando una crisis de salud pública y una situación de precariedad alimentaria entre otras necesidades básicas. Muchas partes del archipiélago estuvieron sin electricidad durante meses. Actualmente, los apagones ocurren con regularidad y los altos precios de la electricidad han obstaculizado el bienestar de los residentes y el crecimiento económico durante años.

Con una donación inicial de Fundación Colibrí Puerto Rico, Environmental Defense Fund comenzó a trabajar en Puerto Rico en 2018. Buscamos identificar soluciones efectivas y equitativas que puedan proveer electricidad limpia a comunidades del archipiélago y puedan satisfacer sus necesidades diarias. Al mismo tiempo esperamos que estas soluciones energéticas hagan que Puerto Rico sea más resistente al cambio climático.

Nuestro trabajo se centra en el avance de un proyecto de energía solar y almacenamiento impulsado por la comunidad en la isla de Culebra. También buscamos a apoyar a una variedad de organizaciones que están impulsando un cambio sistémico en la red eléctrica de todo el territorio. Con voluntad política y las políticas públicas, programas y proyectos correctos, Puerto Rico puede cumplir con su decreto de obtener el 40% de su electricidad de fuentes renovables para el 2025 y el 100% para el 2050.

Abordamos este trabajo de manera integral, aprovechando nuestra experiencia técnica, herramientas de financiamiento sostenible y experiencia en reforma energética. Así intentamos ayudar a desarrollar soluciones de largo plazo a la crisis energética del archipiélago.

### Reforma Energética

El Plan Integrado de Recursos fue modificado y aprobado con la participación del público por la entidad reguladora de energía de Puerto Rico en agosto del 2020. Éste proporciona un plan para que el archipiélago logre el 100% de energía renovable para el 2050. También incluye recomendaciones ofrecidas por EDF y nuestros aliados para priorizar la energía limpia y distribuida, mientras que rechaza nuevas inversiones en infraestructura de gas natural. Nuestro trabajo en Culebra se beneficiará y reforzará esta nueva norma. También ofrecerá un ejemplo tangible para los reguladores y la empresa de servicios públicos de cómo la energía limpia y distribuida puede beneficiar tanto a las comunidades como a la infraestructura de la red eléctrica.

## **Apoyando a Culebra para que se convierta en una isla resiliente**

Culebra está a la vanguardia del cambio climático. El huracán Hugo dejó su marca cuando devastó la isla en 1989. Sus residentes recibieron un doble golpe en 2017 cuando los huracanes Irma y María los dejaron sin electricidad durante meses y expusieron cuán vulnerable es el sistema eléctrico de la pequeña isla.

Culebra tiene la visión de convertirse en una isla resiliente. Sus residentes están pensando a largo plazo y se han unido para lanzar una variedad de iniciativas sobre energía, seguridad alimentaria, salud pública, gestión de residuos, reforestación, restauración de zonas costeras, turismo sostenible y educación ambiental.

EDF se compromete a respaldar esta visión brindando energía limpia y resistente a Culebra con un proyecto de energía solar y almacenamiento. En asociación con tres organizaciones locales - Mujeres de Islas, Fundación de Culebra y Foundation for a Better Puerto Rico - nuestro objetivo es proporcionar paneles solares y baterías a residentes de ingresos bajos y moderados. Daremos prioridad a los ancianos, padres solteros y aquellos con problemas de salud y otras necesidades especiales. Anticipamos poder incluir aproximadamente 40 hogares en este proyecto y esperamos comenzar la construcción a principios de 2022.

La clave para que el proyecto sea exitoso será desarrollar la capacidad de los participantes para operar y mantener los sistemas una vez que se complete la construcción. Nos basaremos en las experiencias de otras comunidades en Puerto Rico para apoyar a los residentes de Culebra en el diseño del modelo que mejor se adapte a ellos. También estamos trabajando para asegurarnos de que nuestro proyecto esté integrado con otras iniciativas de energía renovable y sostenibilidad en curso. Por ejemplo, los esfuerzos – liderados por otras organizaciones – destinados a proporcionar energía solar a residentes que aún no están conectados a la red y a empresas e instalaciones. Queremos un plan dirigido por servicios públicos para modernizar la infraestructura de la red eléctrica y el servicio en Culebra.

Además de este proyecto de energía, EDF está apoyando otros programas en Culebra, incluyendo una oferta educativa para niños en edad escolar y sus familias. También estamos explorando oportunidades para solicitar fondos federales adicionales que puedan estar disponibles para apoyar el plan a largo plazo de Culebra para la transición a energía limpia.

## **Energía limpia y resiliencia climática en el Caribe**

El trabajo de EDF en Puerto Rico está guiando el desarrollo de un nuevo plan para promover el acceso a la energía limpia y la resiliencia climática en todo el Caribe, el cual esperamos lanzar a principios de 2022. Al asistir a fomentar una red creciente de comunidades, funcionarios gubernamentales, científicos, ONGs y líderes del sector privado, estamos planeando ayudar a desarrollar y asegurar políticas, financiamiento público y privado, planes y programas que promuevan la resiliencia costera en todo el Caribe de manera equitativa. De esta manera, podemos apoyar a los países de la región en la transición hacia un sistema eléctrico limpio y resiliente, y así mejorar la calidad de vida.

## **Nuestro equipo**

Contamos con un equipo experimentado de personal y consultores con experiencia en política energética, ingeniería eléctrica, participación comunitaria, desarrollo de proyectos y finanzas. La mayoría de nuestro equipo tiene su sede en Puerto Rico.

## **Contactos**

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### **Proyecto de Energía Solar Trae Electricidad Limpia y Confiable a Culebra** *Declaración de Agustín F. Carbó, Gerente Senior, Transición Energética, Environmental Defense Fund*

(SAN JUAN, PUERTO RICO – 2 de junio de 2022) Environmental Defense Fund, Fundación Colibrí y la compañía Genesis Solar hacen realidad un proyecto piloto comunitario de energía solar y almacenamiento que brindará electricidad limpia, asequible y confiable a aproximadamente 40 familias en la isla municipio de Culebra en Puerto Rico.

El proyecto proporcionará independencia energética a los residentes de Culebra mediante la instalación de paneles solares y baterías en hogares de ingresos bajos y moderados antes de la temporada de huracanes, y apoyará la visión de la isla municipio de convertirse en una "isla resiliente". Se dará prioridad a los ancianos, familias con hijos y personas con necesidades especiales de salud, entre otras. El proyecto se convierte en realidad en momentos en que Puerto Rico enfrenta interrupciones eléctricas debido a la vulnerabilidad de la red eléctrica, así como retos que se presentan durante la época de huracanes comenzando el 1 de junio.

“Hoy hay un rayo de esperanza en Puerto Rico. Tras los innumerables apagones que hemos vivido desde la tragedia del huracán María, la pequeña y laboriosa isla municipio de Culebra implementa soluciones energéticas duraderas que podrán ser modelo de independencia energética para otras zonas en Puerto Rico.

“Los culebrenses son los verdaderos héroes hoy. Han liderado este proyecto, se han unido, han decidido tener una comunidad resiliente frente al cambio climático y promover la sostenibilidad. Environmental Defense Fund se compromete a apoyarlos brindando energía confiable y resiliente a sus hogares.

“Proyectos de energía limpia como este, liderados por la comunidad, pueden impulsar la voluntad política para que Puerto Rico pueda cumplir con sus metas ambientales. Además, puede servir como modelo para otros países en el Caribe que se encuentran al frente de la lucha contra el cambio climático”.

- [Agustín F. Carbó](#), Gerente Senior, Transición Energética

Environmental Defense Fund busca identificar soluciones energéticas efectivas y equitativas que puedan traer electricidad limpia y centrada a las comunidades de Puerto Rico, y puedan

satisfacer las necesidades diarias de sus familias haciendo que isla sea más resiliente al cambio climático. Nuestro trabajo se centra en promover un proyecto de almacenamiento y energía solar impulsado por la comunidad en la isla de Culebra y en apoyar a una variedad de organizaciones que están impulsando un cambio sistémico en la red eléctrica de Puerto Rico. Abordamos este trabajo de manera holística, aprovechando nuestra experiencia técnica, herramientas de financiamiento sostenible y experiencia en reforma energética para ayudar a desarrollar soluciones a largo plazo para la crisis energética del territorio. Para obtener más información, visite: [www.edf.org/PuertoRico](http://www.edf.org/PuertoRico).

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**Environmental Defense Fund** ([edf.org](http://edf.org)), a leading international nonprofit organization, creates transformational solutions to the most serious environmental problems. EDF links science, economics, law, and innovative private-sector partnerships. With offices in the United States, China, Mexico, United Kingdom, and Indonesia, EDF's 750 scientists, economists, attorneys – and our partners and allies – work in 26 countries to turn our solutions into action. Connect with us on [Twitter](#), [Facebook](#), and our [Energy Program blog](#).



## FOR IMMEDIATE RELEASE

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### **Groundbreaking clean energy pilot brings reliable energy to the island municipality of Culebra in Puerto Rico**

*Statement from Agustín F. Carbó, Senior Manager, Energy Transition at Environmental Defense Fund*

(SAN JUAN, PUERTO RICO – Apr.19, 2022) Environmental Defense Fund, Fundación Colibrí, and Genesis Solar fulfill today a community-based solar and storage pilot project that will bring clean, affordable and reliable electricity to approximately 40 households on the island municipality of Culebra in Puerto Rico.

The pilot aims to advance energy independence in Culebra by installing solar panels and batteries in low- and moderate- income households ahead of this year's hurricane season and will support the island municipality's vision to become a "resilient island." Priority will be given to the elderly, families with children and those with health and other special needs. This comes after Puerto Rico experienced an island wide blackout - one of the major power disruptions after hurricanes Maria and Irma.

"Today brings a ray of hope to Puerto Rico. After the countless blackouts we've experienced since the tragedy of hurricane María, the small and industrious island municipality of Culebra is implementing long-lasting energy solutions that will be a model of energy independence for other areas in the territory.

"The residents of Culebra are the real heroes today. They have come together in unprecedented ways to launch a variety of energy initiatives and make their community resilient in the face of climate change. Environmental Defense Fund is committed to supporting them by bringing clean and resilient power to their homes.

"Community-led clean energy projects like this one can amass the political will and encourage the right policies, so Puerto Rico can meet its environmental goals. What's more, it can serve as a model for communities throughout the Caribbean who are on the front-line of climate change."

- [Agustín F. Carbó](#), Senior Manager, Energy Transition

Environmental Defense Fund is developing an innovative project to demonstrate the feasibility of distributed energy resource systems for residences in Culebra that can reduce the island's dependence on fossil fuels. These systems can maximize locally-generated renewable energy, such as solar power, and are run backed by battery storage and intelligent software. Linked to the larger grid — ensuring the delivery of affordable, clean, and reliable energy every day — they will be designed to also separate from the grid during emergencies, like Hurricane Maria.



This will help to keep the lights on in residences that need it most. For more information, visit [www.edf.org/PuertoRico](http://www.edf.org/PuertoRico).

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**Environmental Defense Fund** ([edf.org](http://edf.org)), a leading international nonprofit organization, creates transformational solutions for the most serious environmental problems. EDF links science, economics, law, and innovative private-sector partnerships. With offices in the United States, China, Mexico, United Kingdom and Indonesia, EDF's 750 scientists, economists, attorneys – and our partners and allies – work in 26 countries to turn our solutions into action. Connect with us on [Twitter](#), [Facebook](#), and our [Energy Program blog](#).



**Daniel Whittle**  
**Senior Director, Caribbean**

Daniel Whittle directs EDF's work to advance conservation of marine and coastal ecosystems in Cuba, and to accelerate efforts to build a more resilient electric system in Puerto Rico.

In this role, Daniel works with scientists, lawyers, resource managers and communities to identify and implement collaborative strategies for fisheries management, coral reef conservation, and sustainable coastal development in Cuba and the region. In Puerto Rico, he leads a team working to bring clean, affordable, and reliable electricity to the island and address its long-term energy and economic development needs via a community-driven solar and storage project.

His areas of expertise include US environmental law and policy, Cuban marine and coastal resources law and policy, energy policy, rights-based fisheries management, marine protected areas, international government relations. He is the author of numerous publications and reports, including an article entitled *What's Next for Cuba's Electricity Sector?* (Electricity Journal, October 2017).

Prior to joining EDF, Daniel served as Senior Policy Advisor at the North Carolina Department of Environment, Health and Natural Resources, and was an Associate Attorney at Van Ness, Feldman & Curtis, P.C. He has also served as an Adjunct Professor of Environmental Law at Wake Forest University Law School.

Daniel is a fellow with the American College of Environmental Lawyers and a member of its executive committee. He was a founding member of the Research Initiative for the Sustainable Development of Cuba, a co-founder of the Tri-National Initiative on Marine Sciences and Conservation for the Gulf of Mexico and western Caribbean, a member of the Council on Foreign Relations' Study Group on Marine Disaster Preparedness and Prevention in the Gulf of Mexico, and a founding member and chair of the North Carolina Conservation Network.

He earned a J.D. from the University of Colorado, and his B.A. in Economics and German from Vanderbilt University.



**Daniel Whittle**  
*Director Senior, Caribe*

Daniel Whittle dirige el trabajo de EDF para promover la conservación de los ecosistemas marinos y costeros en Cuba y acelerar los esfuerzos para construir un sistema eléctrico más resiliente en Puerto Rico.

En su cargo, Daniel trabaja con científicos, abogados, administradores de recursos y comunidades para identificar e implementar estrategias de colaboración para el manejo de la pesca, la conservación de los arrecifes de coral y el desarrollo costero sostenible en Cuba y la región. En Puerto Rico, dirige un equipo que busca brindar electricidad limpia, asequible y confiable a comunidades de la isla. Actualmente, trabaja para ofrecer soluciones a largo plazo a través de un proyecto de energía solar impulsado por la comunidad, el cual ayuda a abordar las necesidades de desarrollo económico y energético de Puerto Rico.

Sus áreas de especialización incluyen leyes y políticas ambientales de los Estados Unidos, leyes y políticas de recursos marinos y costeros de Cuba, políticas energéticas, gestión pesquera basada en derechos, áreas marinas protegidas y relaciones gubernamentales internacionales. Es autor de numerosas publicaciones e informes, entre ellos un artículo titulado ¿Qué sigue para el sector eléctrico de Cuba? (Diario de Electricidad, octubre de 2017).

Antes de unirse a EDF, Daniel se desempeñó como Asesor Principal de Políticas en el Departamento de Medio Ambiente, Salud y Recursos Naturales de Carolina del Norte, y fue Abogado Asociado en Van Ness, Feldman & Curtis, P.C. También se ha desempeñado como profesor adjunto de derecho ambiental en la Facultad de Derecho de la Universidad de Wake Forest.

Daniel fue miembro fundador de la Iniciativa de Investigación para el Desarrollo Sostenible de Cuba, cofundador de la Iniciativa Trinacional sobre Ciencias Marinas y Conservación para el Golfo de México y el Caribe occidental, miembro del Consejo de Relaciones Exteriores' Study Grupo de Preparación y Prevención de Desastres Marinos en el Golfo de México, y miembro fundador y presidente de la Red de Conservación de Carolina del Norte.

Él obtuvo un J.D. de la Universidad de Colorado y un B.A. en Economía y Alemán de la Universidad de Vanderbilt.



**Agustín Carbó**  
***Senior Manager, Energy Transition***

Based in San Juan, Puerto Rico, Agustín is a Senior Manager with EDF's Energy Transition program. He focuses on a community-driven solar and storage project to bring clean, affordable, and reliable electricity to the island and address its long-term energy and economic development needs.

Prior to joining EDF, Agustín was first Chairman of the Puerto Rico Energy Commission (now the Puerto Rico Energy Bureau), Executive Director of the Puerto Rico Solid Waste Authority and Assistant Regional Counsel at the U.S. Environmental Protection Agency (EPA) in Dallas, Texas. While at EPA, he led the Federal Implementation Plan rulemaking process for one of the largest energy generation plants in the United States.

Agustín has worked in renewable energy development projects in the private and public sectors in Puerto Rico. He is also Chairman of the Board of Directors of ClimaTHINK Institute for Climate Law & Policy, an environmental think tank.

He holds a Bachelor of Science degree in Civil Engineering and Master of Science degree in Environmental Engineering from Northeastern University, a Juris Doctor degree from Vermont Law School, and a Master of Environmental Management from Yale University.



**Agustín Carbó**  
***Senior Manager, Energy Transition***



Con sede en San Juan, Puerto Rico, Agustín es Gerente Senior del programa de Transición Energética de EDF. Él se enfoca en un proyecto comunitario de almacenamiento y energía solar para brindar electricidad limpia, asequible y confiable a la isla, y abordar sus necesidades energéticas y de desarrollo económico a largo plazo.

Antes de su trabajo en EDF, Agustín fue Presidente de la Comisión de Energía de Puerto Rico (ahora Negociado de Energía de Puerto Rico), Director Ejecutivo de la Autoridad de Desperdicios Sólidos de Puerto Rico y Asistente Consejero Regional de la Agencia de Protección Ambiental de los Estados Unidos (EPA) en Dallas, Tejas. Mientras estuvo en la EPA, Agustín dirigió el proceso de elaboración de normas del Plan de Implementación Federal para una de las plantas de generación de energía más grandes de los Estados Unidos.

Agustín ha trabajado en proyectos de desarrollo de energía renovable en los sectores público y privado en Puerto Rico. También es presidente de la junta directiva de ClimateTHINK Institute for Climate Law & Policy, un grupo de expertos ambientales.

Él tiene una Licenciatura de Ciencias en Ingeniería Civil y una Maestría de Ciencias en Ingeniería Ambiental de la Universidad Northeastern, un Doctorado en Jurisprudencia de la Facultad de Derecho de Vermont y una Maestría en Gestión Ambiental de Yale University.



**Maria (Baby) Jaunarena**  
*Fundación Colibrí*

Baby joined Colibrí in 2019, bringing 25+ years of knowledge and experience working with communities, nonprofits, philanthropic organizations, state and local governments in Puerto Rico. Born and raised on the Island, she started her career in a grassroots organization, where she learned the importance of advocacy and coalition building across sectors.

Throughout her professional journey, she has facilitated dialogues among policymakers, educators, professionals, corporate and community leaders seeking to advance early childhood development, education, and community-building initiatives to break the cycle of poverty in Puerto Rico. She has also collaborated with local philanthropy moving from traditional grantmaking to focused, long-term giving strategies. Her government experience includes working at the municipal level and serving as the Governor's Education and Culture Advisor from 2009 to 2012.

Baby is an advocate for the role of philanthropy, nonprofits, and communities in Puerto Rico's rebuilding efforts, and is a strong believer in their capacity to engage as equal partners in the process. She is convinced Puerto Rico is positioned to launch critical transformative initiatives by combining public and private funding streams, and is committed to assuring resources flow to the hands of social innovators that will use them creatively to achieve the objectives of multiple sectors.

She hopes to make Colibrí, an effective connector, forging alliances and linked interventions to maximize the Foundation and its partner's social impact on the Island. She serves on fiduciary and advisory boards of several nonprofits, schools, and foundations on the Island addressing issues of quality education, social mobility, and child poverty.



**Monica de la Torre**  
***President, Fundación Colibrí***

Co-founder with husband Herb Allen of Fundación Colibrí Mónica de la Torre grew up in Puerto Rico and has resided in New York City for nearly 30 years. She is president of the privately funded nonprofit established after Hurricane Maria in 2017 to support transformational change and long-term recovery in Puerto Rico.

Monica previously practiced as a public interest attorney in the areas of family, immigration, and public benefits law, most recently as Director of Legal Services Center at The Door, a New York City-based organization that provides services to at-risk adolescents. Prior to joining The Door, she was Director of the Public Interest Law Center at New York University School of Law and a Staff Attorney at Queens Legal Services.

Monica continues to serve on the board of The Door as well as the Board of Trustees of Broome Street Academy, a New York City charter school that targets the needs of young people who are homeless or receiving foster care services by integrating academic and youth development services. She's also a member of the governing board of Espacios Abiertos, an organization that promotes an open and transparent, more democratic society in Puerto Rico.



**WE INVEST IN THE PEOPLE OF PUERTO RICO TO SPARK SYSTEMIC CHANGE THROUGH INFORMED ENGAGEMENT AND LOCAL ACTION.**

**Fundación Colibrí** is a 501(c) (3) private family foundation established in November 2017 by Monica de la Torre and Herb Allen III, a New York-based family with strong Puerto Rican ties. Inspired by the desire to contribute to the long-term recovery and transformation of Puerto Rico following the devastation caused by Hurricane Maria, Colibrí has contributed to important initiatives that emerged in the dawn of Puerto Rico's reconstruction and continues to support nonprofit organizations addressing the multiple needs of local communities that surfaced after the 2019-20 earthquakes and through the 2020-21 global pandemic.



Colibrí has sharpened its focus to concentrate on the area of education. We are convinced that to create a sustainable future for Puerto Rico, we must significantly improve the quality of the education system and transform the learning experiences of children in our public schools.

Today, Colibrí invests in the people and organizations in Puerto Rico that are committed to building a relevant, innovative, connected, and pluralistic education system that responds to the diverse conditions, interests, talents, and aspirations of the children, families, and communities it is meant to serve.



**Fundación Colibrí's** approach and philanthropic work stem from a systemic perspective that convenes and engages the various stakeholders in the ecosystem in a conscientious, collective effort to understand the system's complexity and identify the challenges that, ultimately, affect people and communities. We adopt a field-building approach by investing in a community of organizations and individuals sharing ideas, research systems, and practices in support of a shared goal. We back efforts to share promising practices, strengthen organizational capacity and professional development systems, and encourage

alignment to facilitate complementary and coordinated actions among local actors driving change on a sustainable larger scale.

For more information, please visit <http://colibripr.org/>.